### COLUMBIA COLLEGE CALGARY PROFESSIONAL BEHAVIOUR SURVEY

#### INTRODUCTION

Many people think that if they have a formal education in an area such as nursing, teaching, business, social work, dental work, criminal justice, etc., that they will be hired by an employer and go on to have a successful career. Unfortunately, what many people fail to understand is that a formal education <u>may only</u> get them a job interview. It does not ensure employment nor does it ensure that once an individual is hired that they will keep their job.

What many people need to understand is that employers are looking for much more than a specific parchment or degree. Employers are looking for individuals who can display another whole set of professional behaviours that are critical to their future employment success. This set of behaviours is not specific to one occupation or position, but applies generally to all positions in all organizations from entry-level positions to senior management.

These professional behaviours include such groupings of skills as communication skills, problem solving skills, and interpersonal skills. They also include other important skills such as time management, leadership, organizational, and stress management. Some refer to groupings of selected professional behaviours from the list in the areas outlined in the following pages as: essential skills, life skills, employability skills, soft skills, or foundation skills. Clustered together, we at Columbia College refer to these skills more broadly as Professional Behaviours.

The following list of Professional Behaviours was developed as a result of reviewing a considerable number of national and international reports and documents. This review included material prepared by the Conference Board of Canada, Human Resources and Skills Development Canada, the American Society for Training and Development, and Columbia College Calgary. Over the last fifty years, hundreds of books have been published which discuss many of these professional behaviours and skills in great detail.

#### INCORPORATING PROFESSIONAL BEHAVIOURS INTO COLUMBIA'S PROGRAMS AND CLASSROOM

Our primary purpose as an educational institution is to prepare our students to become successfully employed in their field of training and more broadly in society. In order to achieve this we offer formal educational programs designed to provide the knowledge and skills, required by industry, to help individuals perform work related duties.

We also encourage all department personnel to incorporate the following Professional Behaviours, where appropriate, into their program and individual courses.

#### **DIRECTIONS**

The following survey consists of several groupings of items that describe specific professional attitudes and/or behaviours that individuals may display in the workplace.

Please read each item and then look at the range of responses that are provided. Please choose the response that corresponds closest to your professional behaviour or the professional behaviour of the individual named at the top of the page. Please do not complete a survey on another individual unless you are their supervisor, facilitator, or they have agreed to this action.

As the original list of survey item is so long, it was decided to divide the survey into ten separate surveys. Each has its own separate grouping of questions. This was done to reduce respondent fatigue. This will ensure a higher quality of results.

The facilitator may choose to have respondents complete a section of the survey about themselves, a peer, or someone they work with.

Results may then be discussed individually or in a group setting (as long as privacy is respected)

Results may be calculated in order to determine if there are common areas where a group of individuals have similar challenges. If this is the case it may be helpful for the facilitator to structure some group activities where members of a group may work on the same challenges together. Once they have completed discussion on one survey the facilitator may move onto the next survey.

# Professional Behavioural Survey Attitude

Name of Person being Rated
Completed By
Date

Select the statement in the column heading that best represents your opinion:						
	Not Applicable	Beginner Performer	Junior Performer	Intermediate Performer	Senior Performer	
ATTITUDE	Not applicable or	Does not demonstrate	Demonstrates well	Demonstrates well most	Demonstrates well all	
	not observed	well yet	from time to time	of the time	of the time	
Has a positive attitude (sees the cup as						
half full rather than half empty)						
Is committed/determined to succeed						
Believes in an honest day's work						
Has a trusting attitude towards others						
Is moral, ethical, honest, and trustworthy						
Believes there are faster, easier, simpler,						
and safer ways of doing their work						
Believes one should be loyal to the						
organization/employer/others						
Has pride in one's self and believes in						
one's potential to be successful (self-						
esteem)						
Believes that when the going gets tough,						
the tough get going						
Sees problems as both challenges and						
opportunities						
Believes one should be part of the solution						
and not part of the problem						
Views work as an exciting, multi-						
dimensional career, rather than a job that						
provides a pay cheque						
Believes people are good, honest,						
responsible, caring and hard-working						
Recognizes that they must continue to						
learn if they want to keep up with the						
changing world around them						
Respects other's privacy						

### Professional Behavioural Survey Behaviour - General

Name of Person being Rated
Completed By
Date

Select the statement in the column heading that best represents your opinion:						
	Not Applicable	Beginner Performer	Junior Performer	Intermediate Performer	Senior Performer	
BEHAVIOUR General	Not applicable or not observed	Does not demonstrate well yet	Demonstrates well from time to time	Demonstrates well most of the time	Demonstrates well all of the time	
Shows up on time (punctual)						
Is prepared for work (dress, grooming, hygiene, tools and equipment)						
Begins work quickly						
Calls in if going to be late or can't make it in to work						
Keeps absenteeism to a minimum						
Sets goals and priorities (proactive)						
Attends to assigned task(s)						
Balances work and personal life effectively						
Avoids wasting materials or supplies						
Assesses, weighs, and manages risk						
Is accountable for own actions and the actions of the group						
Uses time efficiently and effectively						
Gets new assignments from the supervisor when current work is completed						
Is able to manage financial affairs						
Is free from substance abuse						
Has the mental alertness to do the job						
Takes care of personal health						
Has the coordination and agility to do job						

Has the physical capacity to complete				
assigned work				
Handles pressure/stress effectively				
Seeks help when needed				
Shows interest, and energy (is motivated)				
Quality of work is high				
Uses equipment properly				
Uses materials properly				
Shows care and concern for				
equipment/furnishings/facility				
Understands where the organization is				
headed and contributes to its success				
Demonstrates a genuine concern for others (including customers, patients, coworkers)				
Works independently or as part of a team				
Carries out multiple tasks or projects				
Is innovative, creative, and resourceful				
(suggests alternative ways to achieve				
results)				
Is open to change and responds positively				
Learns from mistakes				
Accepts additional workplace assignments				
whenever possible				
Deals effectively with day-to-day challenges				
Applies and masters new techniques and				
processes				
Approaches tasks in an organized manner				
Completes tasks and assignments efficiently				
(is hard working)				
Keeps work areas clean and safe				
Leaves work area organized				
Leaves work area clean and tidy				
Is socially responsible and contributes to				
community				
Follows instructions accurately				
Is detail-oriented				
Does not talk negatively about others				
Does not threaten, intimidate, or bully				
others				
Is working towards life-goals, becoming the				
person they want to be remembered as				
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## Professional Behavioural Survey Behaviour – Communication

Name of Person being Rated
Completed By
Date

Select the statement in the column heading that best represents your opinion:						
	Not Applicable	Beginner Performer	Junior Performer	Intermediate Performer	Senior Performer	
BEHAVIOUR	Not applicable or	Does not demonstrate	Demonstrates well	Demonstrates well most	Demonstrates well all	
Communication	not observed	well yet	from time to time	of the time	of the time	
Listens well in order to understand						
what others are saying and/or feeling						
Knows when to remain silent and show						
empathy to others						
Speaks clearly and distinctly						
Keeps eye contact						
Speaks in a respectful manner						
Keeps on topic						
Speaks loud enough						
Communicates thoughts and feelings						
effectively						
Uses proper nonverbal actions/gestures						
Uses appropriate language (does not						
use profane language)						
Uses appropriate tone of voice						
Asks for feedback						
Writes well so others understand (plain						
language)						
Asks questions or seeks clarification for						
better understanding						
Appreciates other's point of view						

Is able to determine an adequate			
response or diagnoses of a situation			
Displays sincerity when apologizing to			
others			
Is able to use a range of communication			
technologies (e.g. voice, email,			
computers)			
Uses relevant scientific, technological,			
and mathematical knowledge and skills			
to explain or clarify ideas			
Shares relevant information – doesn't			
assume others "already know"			
Seeks clarity to ensure understanding is			
achieved			
Understands that different people may			
have different perceptions of the same			
thing/event			
Reads and understands information			
presented in a variety of forms (e.g.			
words, graphs, charts, diagrams)			

## Professional Behavioural Survey Behaviour - Managing Information

Name of Person being Rated
Completed By
Date

Select the statement in the column heading that best represents your opinion:						
	Not Applicable	Beginner Performer	Junior Performer	Intermediate Performer	Senior Performer	
BEHAVIOUR	Not applicable or	Does not demonstrate	Demonstrates well	Demonstrates well most	Demonstrates well all	
Managing Information	not observed	well yet	from time to time	of the time	of the time	
Records information carefully and						
consistently						
Stores information where others can find it						
Shares information in a timely manner						
Takes accurate messages						
Directs others to relevant information and						
appropriate resources						
Returns calls and emails promptly						
Locates, gathers, and organizes information						
effectively						
Uses appropriate technology and						
information systems to complete tasks						
Accesses, analyzes, and applies relevant						
knowledge and skills from various						
disciplines (e.g. the arts, languages,						
technology, mathematics, social sciences,						
and the humanities)						
Adheres to privacy laws						

#### Professional Behavioural Survey Behaviour – Interpersonal Skills

Name of Person being Rated
Completed By
Date

Select the statement in the column heading that best represents your opinion:					
	Not Applicable	Beginner Performer	Junior Performer	Intermediate Performer	Senior Performer
BEHAVIOUR	Not applicable or	Does not demonstrate	Demonstrates well	Demonstrates well most	Demonstrates well all
Interpersonal Skills (Relationships	not observed	well yet	from time to time	of the time	of the time
Inside and Outside the					
Organization)					
Works effectively within a group					
Ensures that a group's purpose and					
objectives are clear					
Encourages thoughts, opinions, and					
contributions of others (synergy)					
Demonstrates a cooperative nature (is not					
aggressive, argumentative, and does not					
intimidate or threaten others)					
Tries to clearly understand the changing					
needs of customers, clients, patients, and					
others and does their best to address					
those needs					
Respects people's diversity, individual					
differences, and perspectives (does not					
bully, insult, or embarrass others)					
Deals with conflict appropriately					
Is cool, calm, and collected (controls anger					
and emotional outbursts)					
Deals with people, problems, and situations					
with honesty, integrity and personal ethics					
Demonstrates respect for the property of					
others					
Is friendly/approachable and cheerful					
Acknowledges the accomplishments of					
others					

Displays concern, support, and kindness to others			
Cooperates with supervisor(s)			
Is polite, courteous, well-mannered, and			
displays respect to others			
Keeps commitments and promises to			
others and is loyal to those who are not			
present (Integrity)			
Demonstrates commitment to the well-			
being of others without placing conditions			
on that commitment (loyalty, love)			
Accepts new directions or re-direction			
Accepts recognition and praise in a proper			
manner			
Provides feedback to others in a			
constructive and considerate manner			
Accepts constructive feedback			
Contributes to a team by sharing			
information and expertise			
Leads or supports others when			
appropriate			
Attempts to motivate a group to perform			
at a higher level			
Helps others to resolve conflict when			
appropriate			
Handles difficult people and situations			
effectively			
Offers assistance to others			
Accepts assistance from others			
Accommodates the working styles of			
others			
Collaborates with others in order to			
achieve a win/win outcome			
Helps others adapt to workplace changes			
Accepts apologies from others and is			
forgiving			

### Professional Behavioural Survey Behaviour - Participate in Projects and Tasks

Name of Person being Rated
Completed By
Date

Select the statement in the column heading that best represents your opinion:					
	Not Applicable	Beginner Performer	Junior Performer	Intermediate Performer	Senior Performer
BEHAVIOUR	Not applicable or	Does not demonstrate	Demonstrates well	Demonstrates well most	Demonstrates well all
Participate in Projects and Tasks	not observed	well yet	from time to time	of the time	of the time
Plans, designs, or carries out projects or					
tasks from start to finish with well-defined					
objectives and outcomes					
Develops a plan, seeks feedback, tests,					
revises, and implements					
Works to agreed-upon quality standards					
and specifications					
Sets goals that are specific, measurable,					
achievable, realistic, and timely (SMART					
Technique)					
Selects and uses appropriate tools and					
technology for a task or project					
Adapts to changing requirements and					
information					
Continuously monitors the success of a					
project or task and identifies ways to					
improve					
Completes tasks/assigned work within					
scheduled time					

## Professional Behavioural Survey Behaviour - Think and Solve Problems

Name of Person being Rated
Completed By
Date

Select the statement in the column heading that best represents your opinion:					
	Not Applicable	Beginner Performer	Junior Performer	Intermediate Performer	Senior Performer
BEHAVIOUR	Not applicable or	Does not demonstrate	Demonstrates well	Demonstrates well most	Demonstrates well all
Think and Solve Problems	not observed	well yet	from time to time	of the time	of the time
Assesses situations and identifies problems					
Tries to deal with the actual cause of a problem instead of reacting to the symptoms					
Always tries to look for long-term solutions					
Recognizes the weakness of some short- term solutions					
Always considers what is in the best interest of the customer, patient, or client or others before making a decision					
Seeks different points of view and analyzes them based on facts					
Recognizes the human, interpersonal, technical, scientific, and mathematical dimensions of a problem					
Is creative and innovative in exploring possible solutions					
Follows the KISS approach to decision making (Keep it Simple)					
Is able to achieve consensus through give and take					
Evaluates solutions to make recommendations or decisions					

Uses science, technology, and mathematics			
as ways to think, gain, share knowledge,			
and solve problems			
Makes decisions (where authorized or			
appropriate)			
Checks to see if a decision works and, if			
needed, seeks to improve it			
Continues to attempt to find solutions to			
more complex problems (determination)			

### Professional Behavioural Survey Behaviour – Learning

Name of Person being Rated
Completed By
Date

Select the statement in the column heading that best represents your opinion:					
Select the statement in the column head			T	T	
	Not Applicable	Beginner Performer	Junior Performer	Intermediate Performer	Senior Performer
BEHAVIOUR	Not applicable or	Does not demonstrate	Demonstrates well	Demonstrates well most	Demonstrates well all
Learning	not observed	well yet	from time to time	of the time	of the time
Assesses personal strengths and areas					
needing improvement					
Sets personal development/learning goals					
Identifies and accesses learning sources and					
outcomes					
Achieves learning goals and assesses					
outcomes					
Is interested and willing to acquire new					
knowledge and/or develop new skills					
(continuous learning)					
Shows an interest in how the organization					1
works (why things are done a certain way,					
what customers/clients/patients/others					
like)					
Keeps up with latest techniques/skills					
Takes advantage of formal and informal					
learning opportunities					

### Professional Behavioural Survey Behaviour – Using Numbers

Name of Person being Rated	
Completed By	
Date	—

Select the statement in the column head	ing that best represe	nts your opinion:			
	Not Applicable	Beginner Performer	Junior Performer	Intermediate Performer	Senior Performer
BEHAVIOUR	Not applicable or	Does not demonstrate	Demonstrates well	Demonstrates well most	Demonstrates well all
Using Numbers	not observed	well yet	from time to time	of the time	of the time
Decides what needs to be measured or					
calculated					
Observes and records data using					
appropriate methods, tools, and technology					
Makes estimates and verifies calculations					
Strives for accuracy					
Estimates time and materials realistically					
Measures/calculates accurately to avoid					
loss or waste (e.g. when cutting material)					
Reads and interprets					
numbers/measurements accurately					
Budgets time and resources effectively					

### **Professional Behavioural Survey**

Behaviour -	Work	Safely
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Name of Person being Rated	
Completed By	
Date	

Select the statement in the column heading that best represents your opinion:					
	Not Applicable	Beginner Performer	Junior Performer	Intermediate Performer	Senior Performer
BEHAVIOUR	Not applicable or	Does not demonstrate	Demonstrates well	Demonstrates well most	Demonstrates well all
Work Safely	not observed	well yet	from time to time	of the time	of the time
Is aware of personal and group health,					
safety practices and procedures, and acts in					
accordance					
Is safety conscious and puts safety first					
Deals with, or gets help to address safety hazards promptly					
Follows safe working practices; doesn't take					
high-risk shortcuts					
Shows concern for other people's safety					